BASIC A Marketing Strategy Planning Approach MARKETING

NINETEENTH EDITION



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Basic Marketing

A Marketing Strategy Planning Approach

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BASIC MARKETING: A MARKETING STRATEGY PLANNING APPROACH, NINETEENTH EDITION

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William D. Perreault, Jr., is Kenan Professor of Business at the University of North Carolina. Dr. Perreault is the recipient of the two most prestigious awards in his field: the American Marketing Association Distinguished Educator Award and the Academy of Marketing Science Outstanding Educator Award. He also was selected for the Churchill Award, which honors career impact on marketing research.

He was editor of the *Journal of Marketing Research* and has been on the review board of the *Journal of Marketing* and other journals.

The Decision Sciences Institute has recognized Dr. Perreault for innovations in marketing education, and at UNC he has received several awards for teaching excellence. His books include two other widely used texts: *Basic Marketing* and *The Marketing Game!*

Dr. Perreault is a past president of the American Marketing Association Academic Council and served as chair of an advisory committee to the U.S. Census Bureau and as a trustee of the Marketing Science Institute. He has also worked as a consultant to organizations that range from GE and IBM to the Federal Trade Commission and Venezuelan Ministry of Education.

Joseph P. Cannon



Joseph P. Cannon is professor of marketing at Colorado State University. He has also taught at the University of North Carolina at Chapel Hill, Emory University, Instituto de Empresa (Madrid, Spain), INSEAD (Fontainebleau, France), and Thammasat University (Bangkok, Thailand). He has received several teaching awards and honors.

Dr. Cannon's research has been published in the *Journal of Marketing, Journal of Marketing Research, Journal of the Academy of Marketing Science, Journal of*

Operations Management, Journal of Personal Selling and Sales Management, Journal of Public Policy and Marketing, Antitrust Bulletin, and the Academy of Management Review among others. He is a two-time recipient of the Louis W. and Rhona L. Stern Award for high-impact research on interorganizational issues. He has also written many teaching cases. He has served on the editorial review boards of the Journal of Marketing, Journal of the Academy of Marketing Science, Journal of Personal Selling and Sales Management, and Journal of Marketing Education. He has received several distinguished reviewer awards. He served as chair of the American Marketing Association's Interorganizational Special Interest Group (IOSIG). Before entering academics, Dr. Cannon worked for six years in sales and marketing for Eastman Kodak Company.

E. Jerome McCarthy



E. Jerome McCarthy received his Ph.D. from the University of Minnesota and was a Ford Foundation Fellow at the Harvard Business School. He has taught at the Universities of Oregon, Notre Dame, and Michigan State. He was honored with the American Marketing Association's Trailblazer Award in 1987, and he was voted one of the "top five" leaders in marketing thought by marketing educators.

Besides publishing various articles, he is the author of books on data processing and social issues in marketing. He has been a frequent presenter at marketing conferences in the United States and internationally.

In addition to his academic interests, Dr. McCarthy has been involved in guiding the growth of organizations in the United States and overseas—both as a consultant and as a director. He has also been active in executive education. However, throughout his career, his primary interests have been in (1) "converting" students to marketing and effective marketing strategy planning and (2) preparing teaching materials to help others do the same. This is why he has spent a large part of his career developing and improving marketing texts to reflect the most current thinking in the field.

Preface

Basic Marketing Is Designed to Satisfy Your Needs

This book is about marketing and marketing strategy planning. And, at its essence, marketing strategy planning is about figuring out how to do a superior job of satisfying customers. We take that point of view seriously and believe in practicing what we preach. So you can trust that this new edition of *Basic Marketing*—and all of the other teaching and learning materials that accompany it—will satisfy your needs. We're excited about this 19th edition of *Basic Marketing* and we hope that you will be as well.

In developing this edition, we've made hundreds of big and small additions, changes, and improvements in the text and all of the supporting materials that accompany it. We'll highlight some of those changes in this preface, but first it's useful to put this newest edition in a longer-term perspective.

Building on Pioneering Strengths

Basic Marketing pioneered an innovative structure—using the "four Ps" with a managerial approach—for the introductory marketing course. It quickly became one of the most widely used business textbooks ever published because it organized the best ideas about marketing so that readers could both understand and apply them. The unifying focus of these ideas is: how does a marketing manager decide which customers to target, and what is the best way to meet their needs?

Over many editions of *Basic Marketing*, there have been constant changes in marketing management and the market environment. As a result, we have made ongoing changes to the text to reflect marketing's best practices and ideas. Throughout all of these changes, *Basic Marketing* and the supporting materials that accompany it have been more widely used than any other teaching materials for introductory marketing. It is gratifying that the four Ps framework has proved to be an organizing structure that has worked well for millions of students and teachers.

The success of *Basic Marketing* is not the result of a single strength—or one long-lasting innovation. Other textbooks have adopted our four Ps framework, and we have continuously improved the book. And the text's four Ps framework, managerial orientation, and strategy planning

focus have proved to be foundation pillars that are remarkably robust for supporting new developments in the field and innovations in the text and package. Thus, with each new edition of *Basic Marketing* we have continued to innovate to better meet the needs of students and faculty. In fact, we have made ongoing changes in how we develop the logic of the four Ps and the marketing strategy planning process. As always, though, our objective is to provide a flexible, high-quality text and choices from comprehensive and reliable support materials—so that instructors and students can accomplish their learning objectives.

What's Different about Basic Marketing?

The biggest distinguishing factor about Basic Marketing is our integrative approach to creating a teaching and learning package for the introductory marketing course. This integration makes it easier to learn about marketing, teach marketing, and apply it in the real world. For many students, the introductory marketing course will be the only marketing class they ever take. They need to come away with a strong understanding of the key concepts in marketing and how marketing operates in practice. So in Basic Marketing: (1) we examine both what marketing is and how to do it; (2) we integrate special topics like services, international, ethics, and more, across the text with coverage in almost every chapter; and (3) we deliver a supplements package completely developed or closely managed by the authors—so each part links closely with the textbook content. See Exhibit P-1. The integration of these three elements delivers a proven product for instructors and students. Let us show you what we mean—and why and how instructors and students benefit from the Basic Marketing teaching and learning package.

Marketing operates in dynamic markets. Fast-changing global markets, environmental challenges and sustainability, and the blurring speed of technological advances—including an explosion in the use of digital tools by both consumers and businesses—are just a few of the current trends confronting today's marketing manager. While some marketing texts merely attempt to describe this market environment, *Basic Marketing* teaches students *analytical abilities* and *how-to-do-it skills* that prepare them for success. To propel

Exhibit P-1
Basic Marketing Integrates Marketing



students in this direction, we deliberately include a variety of examples, explanations, frameworks, conceptual organizers, exercises, cases, and how-to-do-it techniques that relate to our overall framework for marketing strategy planning. Taken together, these different learning aids speed the development of "marketing sensibility" and enable students to analyze marketing situations and develop marketing plans in a confident and meaningful way. They are practical

and they work. And because they are interesting and understandable, they motivate students to see marketing as the challenging and rewarding area it is. In the end, the *Basic Marketing* teaching and learning package prepares students to analyze marketing situations and develop exceptional marketing strategies—not just recite endless sets of lists.

In contrast to many other marketing textbooks, we emphasize careful integration of special topics. Some textbooks treat "special" topics—like marketing relationships, international marketing, services marketing, the Internet, digital lifestyles, nonprofit organizations, marketing ethics, social issues, and business-to-business marketing—in separate chapters (or parts of chapters). We deliberately avoid doing that because we are convinced that treating such topics separately leads to an unfortunate compartmentalization of ideas. We think they are too important to be isolated in that way. For example, to simply tack on a new chapter on e-commerce or marketing applications on the Internet completely ignores the reality that these are not just isolated topics but rather must be considered broadly across the whole fabric of marketing decisions. Conversely, there is virtually no area of marketing decision making where it's safe to ignore the impact of e-commerce, the Internet, or information technology. The same is true with other topics. So they are interwoven and illustrated throughout the text to emphasize that marketing thinking is crucial in all aspects of our society and economy. Exhibit P-2 shows the coverage of some key topics across specific chapters.

Exhibit P-2 Coverage of Special Topics Across Chapters*

Special Topic		Chapter																		
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Marketing relationships	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
International	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ	Χ	Χ
Ethics	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Services	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
B2B	Χ	Χ	Χ	Χ		Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Technology, Internet, "Big Data" & digital lifestyle	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Environment & sustainability	Χ	Χ	Χ		Χ	Χ	Χ	Χ	Χ	Χ	Χ		Χ	Χ	Χ	Χ			Χ	Χ
Non-profits	Χ	Χ	Χ	Χ		Χ	Χ	Χ			Χ		Χ		Χ	Χ			Χ	Χ
Quality	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ			Χ		Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Customer value	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ
Marketing's link with other functions	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	X	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ	Χ

^{*&}quot;X" indicates coverage in the form of a section of the chapter, example, illustration, or discussion.

The teaching and learning materials—designed and developed by the authors—are integrated to work effectively with Basic Marketing. We don't tack on extras that have been outsourced and don't integrate well with our package. Because of this, you (the instructor) have flexible tools that allow you to teach marketing your way. Marketing can be studied and used in many ways, and the Basic Marketing text material is only the central component of our Professional Learning Units System (P.L.U.S.) for students and teachers. Instructors and students can select from our units to develop their own personalized teaching and learning systems. Our objective is to offer you a P.L. U.S. "menu" so that you can conveniently select units you want-and disregard what you do not want. Many combinations of units are possible depending on course and learning objectives. Later in this Preface we highlight each P.L.U.S. element-and the full details can be found in the discussion of the Instructor's Resource CD in the Instructor's Manual.

Students only take the introductory marketing course once. They deserve the benefits of a highly innovative yet *proven* set of integrated learning materials. Our teaching and learning materials—from the textbook to the iPod videos to the test question bank to the online materials—have been constantly updated yet are proven to work for generations of students. Do you want to use an unproven textbook with your students?

What's New in This Edition of Basic Marketing?

There are several big changes to this edition of *Basic Marketing* and hundreds of smaller ones. *Basic Marketing* is quick to recognize the many dramatic changes in the market environment and marketing strategy—we are also quick to jump on new pedagogical innovations. So here is a quick overview of what we changed for the 19th edition of *Basic Marketing*.

Shorter and easier to read. Students and instructors appreciate concise coverage. We have had to make some difficult decisions, because one instructor's cut is another's favorite topic. We may have cut one of your pet topics. The biggest change we made was to eliminate a chapter. Our chapter-long treatment of global demographic issues is gone. These topics have not been eliminated, but are now covered in an abbreviated form in chapters 3 and 5. Where appropriate, we have included PowerPoint slides that cover these topics so you can still address them in class if you choose.

Social media and digital lifestyles. A major thrust of the 18th edition of *Basic Marketing* addressed customers' digital lifestyles. The growth in smartphone ownership and overall use of the Internet continues to march on, having an impact on all areas of marketing. We continued to make updates to reflect this market dynamic.

"Big data" and its implications. One of the most profound recent changes in marketing has been the explosion

of what is being called "big data"—data sets too large and complex to work with typical database management tools. Organizations are using this to more narrowly target individual customers with tailored marketing mixes. It raises strategic and ethical questions. Almost every chapter in the book has a reference to this trend.

LearnSmart adaptive learning technology. We are excited to add McGraw-Hill's LearnSmart adaptive learning technology to *Basic Marketing*. Students love LearnSmart. It is a great self-assessment tool that helps them know if they are "getting it." Plus, the adaptive technology provides remediation (through additional questions or even points them back to the text) or moves them more quickly through the review if they are demonstrating they get it. We highly recommend you add this feature to your classes.

Up-to-date content, examples, exhibits, and images. We continually update *Basic Marketing* with each new edition. Students and instructors appreciate current, relevant examples that demonstrate important marketing concepts. We update each and every chapter opening case scenario. There are dozens of new examples and specific concepts spread throughout the book. While we don't have space to list all of these changes, we can provide you with some highlights of the more significant changes with this edition of *Basic Marketing*:

Chapter 1. We wrote a new chapter opener that features Nike, one of our students' favorite brands. We added an extended example in the text describing how Chipotle adds value for its customers. *Triple bottom line* is a new concept and key term.

Chapter 2. We significantly modified our coverage of lifetime customer value and customer equity. Customer lifetime value is a new key term. A new boxed teaching note looks more closely at differentiation.

Chapter 3. This has traditionally been one of the longest chapters in the book—so we made an effort to streamline coverage of all topics. The competitor, technology, and cultural and social environment sections were updated and re-written. The chapter now includes some of the demographic information previously covered in the now eliminated demographics chapter. This is where you will now find coverage of GDP/GNI, population, and generational changes like the graying of America, baby boomers, and generations X and Y. Sustainable competitive advantage and gross national income are new key terms.

Chapter 4. A new chapter opener case features LEGO. The boxed teaching note in this chapter is the first extended treatment of "big data"—with a look at how Target stores uses big data to predict what customers will want to buy.

Chapter 5. We now cover income here (previously in the demographics chapter), integrating it with our coverage of economic factors influencing consumer behavior. Drawing on Charles Duhigg's *The Power of Habit*, we adapted our treatment of learning and introduced an extended example on Febreze. We moved coverage of the family life

cycle to this chapter. Cloud storage service Dropbox is featured as an extended example of the adoption process.

Chapter 6. The organizational buying chapter includes a number of minor changes, with more current examples and more concise coverage. We further recognize the growing role of social media and online search as key sources of information for organizational buyers.

Chapter 7. Big data provides a natural extension to our traditional coverage of marketing information systems, data warehouses, and decision support systems. Consequently we give students an important foundation on big data in the market research chapter. A new boxed teaching note "Big Data. Big Opportunity" offers context and application. Related topics, including sentiment analysis are covered later in the chapter along with a new Internet exercise on the topic. An extended example describes the marketing research Heinz used to develop new ketchup packages.

Chapter 8. We have increased coverage of goods and service combinations, product lines, and the "battle of the brands." An extended example on Coca-Cola replaces one on Yahoo! New coverage on international trademarks spurred by problems Apple had with "iPad" in China.

Chapter 9. We have been reading a lot about innovation. New thinking abounds; so we beefed up coverage of this critical area. We have new sections on 1) idea generation, 2) "the pivot" as key to new product introduction, 3) stimulating growth in mature markets (featuring the recent story of Philadelphia Cream Cheese), and different types of innovations from the customer's perspective (with some great new examples). A new Internet exercise features innovation consulting firm IDEO. A new boxed teaching note looks more closely at nature as a source of ideas through biomimicry. We also describe how big data is important to product quality. A tradeoff in adding these new topics is a cutback in our treatment of product quality.

Chapter 10. The use of *multiple* channels of distribution continues to grow—and so does our coverage of this trend and related topics here and in Chapter 12. We added discussions of firms using both direct and indirect channels and enhanced coverage of multichannel distribution. There is a new Internet exercise covering franchising.

Chapter 11. There were a few minor changes to this chapter. We describe how transportation companies utilize big data to lower costs.

Chapter 12. A new chapter opening case features Macy's—a retailer leading a renaissance of the department store. Macy's use of big data and effective integration of brick-and-mortar and online retailing fuel its revival. Online retailing continues to evolve—and this section has received major revision including extensive coverage of showrooming and big data. We also discuss the ethics of big data and retailing.

Chapter 13. We refined our coverage of promotion objectives and cut back on direct response promotion. We add a distinction between inbound and outbound promotion. We updated our treatment of budgeting for promotion.

Chapter 14. A new boxed teaching note describes the use of analytics to match customer service reps with customers—a kind of matchmaking that helped Assurant Solutions significantly increase customer retention. We updated our coverage of personal selling and information technology.

Chapter 15. We updated lots of numbers in this chapter. Our revised coverage of media reflects changes being brought on by technology and big data. Online advertising became "Digital Advertising" with greater attention to advertising on both the Internet and cell phones. We also cover how big data is used for social targeting. Our ground-breaking treatment of social media as a form of publicity has been well-received; we built on that to cover new methods of social media.

Chapter 16. We debated swapping out the opening case on Flip because Cisco discontinued the video camera. But this case covers the breadth of pricing issues in a way that students really seem to like, so while it is now "classic," it still works. New topics address the use of big data for dynamic pricing, which is now being used in more product-markets.

Chapter 17. We cut sections on target-return pricing, marginal analysis in oligopoly markets, and price leaders.

Chapter 18. Trends in big data and technology have had a big impact on implementation—especially in the speed of implementation and adaptation of strategy. The latest changes are reflected in the revised chapter.

Chapter 19. Our cross-functional integration chapter now explicitly considers information systems—a major new section to the chapter. While we cover IT throughout the book, in this chapter we demonstrate key IT issues related to developing and implementing marketing plans. Related to this, we examine big data, data security (as related to marketing), and enterprise resource planning (ERP) systems. We also updated the human resources section to reflect new research.

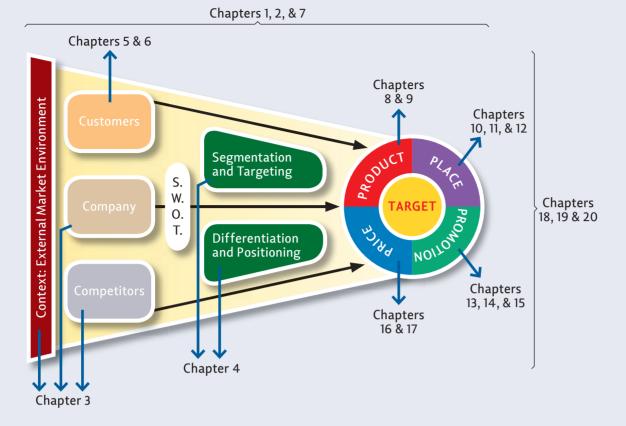
Chapter 20. We add coverage of the role of the Internet in keeping companies honest. Big data has lots of issues around privacy, so we added a new section and a boxed teaching note "Marketers Use Big Data—Creepy or Cool" that helps students understand what this trend means.

Twenty Chapters—with an Emphasis on Marketing Strategy Planning

The emphasis of *Basic Marketing* is on marketing strategy planning. Twenty chapters introduce the important concepts in marketing and help the student see marketing through the eyes of the manager. The organization of the chapters and topics is carefully planned. But we took special care in writing so that

- It is possible to rearrange and use the chapters in many different sequences—to fit different needs.
- All of the topics and chapters fit together into a clear, overall framework for the marketing strategy planning process.

Exhibit P–3 Basic Marketing and the Marketing Strategy Planning Process



Broadly speaking, the chapters fall into three groupings. The first seven chapters introduce marketing and a broad view of the marketing strategy planning process. We introduce the marketing strategy planning process in Chapter 2 and use this framework as a structure for our coverage of marketing. See Exhibit P-3. Chapters 3–7 cover topics such as the market environment, competition, segmentation, differentiation, and buyer behavior, as well as how marketing information systems and research provide information about these forces to improve marketing decisions. The second part of the text goes into the details of planning the four Ps, with specific attention to the key strategy decisions in each area. Finally, we conclude with an integrative review and an assessment of marketing's challenges and opportunities.

The first chapter deals with the important role of marketing—focusing not only on how a marketing orientation guides a business or nonprofit organization in the process of providing superior value to customers but also on the role of macro-marketing and how a market-directed economy shapes choices and quality of life for consumers. Chapter 2 builds on these ideas with a focus on the marketing strategy planning process and why it involves narrowing down to the selection of a specific target market and blending the four Ps into a marketing mix to meet the needs of those customers. With that foundation in place,

the chapter introduces an integrative model of the marketing strategy planning process that serves as an organizing framework for the rest of the text.

Chapter 3 introduces students to the importance of evaluating opportunities in the external environments affecting marketing. This chapter also highlights the critical role of screening criteria for narrowing down from possible opportunities to those that the firm will pursue. Then, Chapter 4 shows how analysis of the market relates to segmentation and differentiation decisions as well as the criteria for narrowing down to a specific target market and marketing mix.

You have to understand customers in order to segment markets and satisfy target market needs. So the next two chapters take a closer look at *customers*. Chapter 5 studies the behavioral aspects of the final consumer market. Chapter 6 looks at how business and organizational customers—like manufacturers, channel members, and government purchasers—are similar to and different from final consumers.

Chapter 7 is a contemporary view of getting information—from marketing information systems and marketing research—for marketing planning. This chapter includes discussion of how information technology—ranging from intranets to speedy collection of market research data—is transforming the marketing job. This sets the stage for discussions in later chapters about how

research and marketing information improve each area of marketing strategy planning.

The next group of chapters—Chapters 8 through 17—is concerned with developing a marketing mix out of the four Ps: Product, Place (involving channels of distribution, logistics, and distribution customer service), Promotion, and Price. These chapters are concerned with developing the "right" Product and making it available at the "right" Place with the "right" Promotion and the "right" Price—to satisfy target customers and still meet the objectives of the business. These chapters are presented in an integrated, analytical way—as part of the overall framework for the marketing strategy planning process—so students' thinking about planning marketing strategies develops logically.

Chapters 8 and 9 focus on product planning for goods and services as well as managing product quality, new-product development, and the different strategy decisions that are required at different stages of the product life cycle. We emphasize the value of an organized new-product development process for developing really new products that propel a firm to profitable growth. These chapters also detail how quality management approaches can improve implementation, including implementation of better service quality.

Chapters 10 through 12 focus on Place. Chapter 10 introduces decisions a manager must make about using direct distribution (for example, selling from the firm's own website) or working with other firms in a channel of distribution. We put special emphasis on the need for channel members to cooperate and coordinate to better meet the needs of customers. Chapter 11 focuses on the fast-changing arena of logistics and the strides that firms are making in using e-commerce to reduce the costs of storing, transporting, and handling products while improving the distribution service they provide customers. Chapter 12 provides a clear picture of retailers, wholesalers, and their strategy planning, including exchanges taking place via the Internet. This composite chapter helps students see why the big changes taking place in retailing are reshaping the channel systems for many consumer products.

Chapters 13 through 15 deal with Promotion. These chapters build on the concepts of integrated marketing communications, direct-response promotion, and customerinitiated digital communication, which are introduced in Chapter 13. Chapter 14 deals with the roles of personal selling, customer service, and sales technology in the promotion blend. Chapter 15 covers advertising, publicity, and sales promotion, including the ways that managers are taking advantage of the Internet and other highly targeted media to communicate more effectively and efficiently.

Chapters 16 and 17 deal with Price. Chapter 16 focuses on pricing objectives and policies, including use of information technology to implement flexible pricing; pricing in the channel; and the use of discounts, allowances, and other variations from a list price. Chapter 17 covers cost-oriented

and demand-oriented pricing approaches and how they fit in today's competitive environments. The careful coverage of marketing costs helps equip students to deal with the renewed cost-consciousness of the firms they will join.

Chapter 18 examines implementation and control with an emphasis on the role of information technology. Then, Chapter 19 deals with the links between marketing and other functional areas. The marketing concept says that people in an organization should work together to satisfy customers at a profit. No other text has a chapter that explains how to accomplish the "working together" part of that idea. Yet it's increasingly important in the business world today, so that's what this important chapter is designed to do.

The final chapter considers how efficient the marketing process is. Here we evaluate the effectiveness of both microand macro-marketing—and we consider the competitive, technological, ethical, and social challenges facing marketing managers now and in the future. Chapter 20 also reinforces the integrative nature of marketing management and reviews the marketing strategy planning process that leads to creative marketing plans.

Three appendices can be used to supplement the main text material. Appendix A provides some traditional economic analysis of supply and demand that can be a useful tool in analyzing markets. Appendix B reviews some quantitative tools—or marketing arithmetic—which help marketing managers who want to use accounting data in analyzing marketing problems. Appendix B also reviews forecasting as a way to predict market potential and sales for a company's product. Finally, many students like to look at Appendix C—which is about career opportunities in marketing.

The following sections include 44 cases. Eight of these written cases supplement video cases available to instructors in their video package and online to students. Almost all of the 36 short written cases have been updated with new information to make sure they reflect the realities of the current marketplace. The focus of these cases is on problem solving. They encourage students to apply, and really get involved with, the concepts developed in the text. At the end of each chapter, we recommend particular cases that best relate to that chapter's content.

Teaching and Learning Your Way— Elements of P.L.U.S.

Basic Marketing can be studied and used in many ways—the Basic Marketing text material is only the central component of our Professional Learning Units System (P.L.U.S.) for students and teachers. Instructors (and students) can select from our units to develop their own personalized systems. Many combinations of units are possible, depending on course objectives. As a quick overview, in addition to the Basic Marketing text, the P.L.U.S. package includes a variety of new and updated supplements.

Most of the instructor resources can be found on the *Instructor's Resource CD* and the instructor side of the Online Learning Center.

Beyond the *Basic Marketing* textbook, the key components of *P.L. U.S.* include

- Connect Marketing for Basic Marketing. This is one of the most exciting developments—new with this edition of Basic Marketing. Connect Marketing for Basic Marketing is an online assignment and assessment solution that connects students with the tools and resources they'll need to achieve success. And McGraw-Hill has partnered with Blackboard® to deliver the content and tools directly inside your learning management system. More details are provided in the next section of this preface.
- "Teach the 4 Ps" blog for instructors. The blog provides links to online articles, blog posts, videos, video clips, and commercials. The site is a great way to stay up-to-date and bring current content into your classroom. Many of these posts will also appear on the "Learn the 4 Ps" website that targets students.
- Electronic Presentation Slides. Our "best in the business" multimedia lecture support package includes a variety of materials. For each chapter there is a set of PowerPoint presentations for a complete lecture that includes television commercials and short video clip examples, examples of print advertisements that demonstrate important concepts, and questions to use with "clickers" or simply to check if students are getting it. We also have a set of archive slides with a high-quality selection of ads and photos. NEW with this edition, we have added more than 80 slides with embedded YouTube videos. Bring virtual guest speakers, viral videos, case studies, and new ads to your classroom presentations. The archive slides also include slides with material that we may have cut from this edition of the book.
- *Multimedia Lecture Support Guide*. This guide supports the presentation slides and includes detailed lecture scripts, outlines, and archives.
- Videos and Video Cases. The video package has been updated with eight new videos—to give you 31 full-length videos. In addition, we have 138 short (1 to 4 minutes) video clips—many integrated into the PowerPoint presentation slides. See the Video

- Instructor's Manual for more ideas about how to use the videos in class.
- Instructor's Manual to Accompany Basic Marketing. This manual includes an overview of all the teaching/ learning units, as well as suggested answers to all questions, exercises, and assignments.
- **Test Bank.** Our test bank includes thousands of objective test questions—every question *developed or edited by the authors* to ensure it works seamlessly with the text. McGraw-Hill's EZ-Test program facilitates the creation of tests. We take great pride in having a test bank that works for students and instructors.
- Online Learning Center: www.mhhe.com/fourps.
 The website for the book provides access to a variety of student and instructor resources.
- Basic Marketing Cartridges for Blackboard and WebCT. Include Basic Marketing materials directly in your online course management program.

Another set of resources is designed to be directly accessed by students usually via the web. Students can access the learning resources at www.mhhe.com/fourps or in the Student Library of their class' *Connect Marketing* website. They include

- Self-Test Quizzes. These help students prepare for tests.
- Computer-Aided Problems. This easy-to-use spreadsheet software program works with exercises at the end of each chapter in the text to help develop analytical skills needed by today's managers.
- Marketing Plan Coach. This online software tool
 helps students build marketing plans using materials
 and concepts directly from the textbook. It was created
 by the authors specifically for use with Basic
 Marketing.
- "Learn the 4 Ps" Blog, Twitter, and Facebook Page.
 These offer links to current online articles, websites, podcasts, and videos—providing motivated students more ways to learn about marketing.
- **Learning with Ads.** These are great for visual learners who can preview or study concepts from each chapter and examine applications in real print ads. About 10 to 15 ads per chapter.
- Video Cases. Clips from video cases in the book.

Teaching and Learning Resources

Instructor's Resource CD (IRCD) ISBN 0077512472

This CD contains the Instructor's Manual, a Test Bank, and PowerPoint® presentations.

Connect Instructor Library and Online Learning Center

www.mhhe.com/fourps Access everything you need to teach a great course through our convenient online resource. A secured Instructor Library/Resource Center stores your essential course materials to save you prep time before class.

- Instructor's Manual The Instructor's Manual to accompany this text is an all-inclusive resource designed to support instructors in effectively teaching the principles of marketing. This manual includes an overview of all the teaching/learning units, as well as suggested answers to all questions, exercises, and assignments.
- Test Bank and EZ Test Online The Test Bank offers more than 2,000 questions, which are categorized by topic, level of learning (knowledge, comprehension, or application), Learning Objectives, Bloom's Taxonomy, and accreditation standards (AACSB).
- PowerPoint® Presentations The PowerPoint presentations feature slides that can be used and personalized by instructors to help present concepts to the students effectively. Each set of slides contains additional figures and tables from the text.
- Videos and Video Cases McGraw-Hill provides industry-leading video support to help students understand concepts and see how they apply in the real world. The video package has been updated with eight new videos—to give you 31 full-length videos. In addition, we have 138 short (1 to 4 minutes) video clips—many integrated into the Power-Point presentation slides. See the Video Instructor's Manual for more ideas about how to use the videos in class.

- Marketing Plan Coach This online software tool
 helps students build marketing plans using materials
 and concepts directly from the textbook. It was
 created by the authors specifically for use with Basic
 Marketing.
- Learning with Ads These are great for visual learners who can preview or study concepts from each chapter and examine applications in real print ads. About 10 to 15 ads per chapter.

Teaching Options and Solutions

McGraw-Hill Higher Education and Blackboard have teamed up. What does this mean for you?

1. Your life, simplified.
Single Sign-On: A single login and single environment provide seamless access to all course resources—all McGraw-Hill's resources are available within the Blackboard Learn platform.



- Deep integration of content and tools. Deep Integration: One click access to a wealth of McGraw-Hill content and tools—all from within Blackboard Learn.TM
- 3. **Seamless Gradebooks. One Gradebook:** Automatic grade synchronization with Blackboard gradebook. All grades for McGraw-Hill *Connect* assignments are recorded in the Blackboard gradebook automatically.
- 4. A solution for everyone. Openness: Unique in Higher Education, the partnership of McGraw-Hill Higher Education and Blackboard preserves the spirit of academic freedom and openness. Blackboard remains publisher independent, and McGraw-Hill remains LMS (Learning Management System) independent. The result makes our content, engines and platform more usable and accessible, with fewer barriers to adoption and use.

- 5. 100% FERPA -compliant solution protects student privacy.
- 6. McGraw-Hill and Blackboard can now offer you easy access to industry-leading technology and content, whether your campus hosts it, or we do. Be sure to ask your local McGraw-Hill representative for details.

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McGraw-Hill Connect Plus Marketing



the textbook-learning ex-

perience for today's students with Connect Plus Marketing. A seamless integration of an eBook and Connect provides all of the Connect features plus the following:

- An integrated eBook, allowing for anytime, anywhere online access to the textbook.
- Dynamic links between the problems or questions assigned to students and the location in the eBook where that problem or question is covered.
- Powerful search function to pinpoint and connect key concepts in a snap.

For more information about *Connect*, go to **connect**. mcgraw-hill.com, or contact your local McGraw-Hill sales representative.

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matically capturing every lecture in a searchable format for students to review when they study and complete assignments. With a simple one-click start-and-stop process, you capture all computer screens and corresponding audio. Students can replay any part of any class with easy-to-use browser-based viewing on a PC or Mac.

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Assurance of Learning Ready

Many educational institutions today are focused on the notion of *assurance of learning*, an important element of some accreditation standards. *Basic Marketing* is designed specifically to support instructors' assurance of learning initiatives with a simple, yet powerful solution.

Each test bank question for *Basic Marketing* maps to a specific chapter learning outcome/objective listed in the text. Instructors can use our test bank software, EZ Test and EZ Test Online, to easily query for learning outcomes/objectives that directly relate to the learning objectives for their course. Instructors can then use the reporting features of EZ Test to aggregate student results in similar fashion, making the collection and presentation of assurance of learning data simple and easy.

AACSB Statement



The McGraw-Hill Companies is a proud corporate member of AACSB International.

Understanding the importance and value of AACSB accreditation, *Basic Marketing* recognizes the curricula guidelines detailed in the AACSB standards for business accreditation by connecting selected questions in the text and the test bank to the six general knowledge and skill guidelines in the AACSB standards.

The statements contained in *Basic Marketing* are provided only as a guide for the users of this textbook. The AACSB leaves content coverage and assessment within the purview of individual schools, the mission of the school, and the faculty. While the *Basic Marketing* teaching package makes no claim of any specific AACSB qualification or evaluation, we have within *Basic Marketing* labeled selected questions according to the six general knowledge and skills areas.

McGraw-Hill Customer Experience Group Contact Information

At McGraw-Hill, we understand that getting the most from new technology can be challenging. That's why our services don't stop after you purchase our products. You can e-mail our Product Specialists 24 hours a day to get product training online. Or you can search our knowledge bank of Frequently Asked Questions on our support website. For Customer Support, call **800-331-5094**, e-mail **hmsupport@mcgraw-hill.com**, or visit **www.mhhe.com/support**. One of our Technical Support Analysts will be able to assist you in a timely fashion.

Responsibilities of Leadership

In closing, we return to a point raised at the beginning of this preface. *Basic Marketing* has been a leading textbook in marketing since its first edition. We take the responsibilities of that leadership seriously. We know that you want and deserve the very best teaching and learning materials possible. It is our commitment to bring you those materials—today with this edition and in the future with subsequent editions.

We recognize that fulfilling this commitment requires a process of continuous improvement. Revisions, updates, and development of new elements must be ongoing—because needs change. You are an important part of this evolution, of this leadership. We encourage your feedback. The most efficient way to get in touch with us is to send an e-mail message to Joe.Cannon@colostate.edu. If you prefer the traditional approach, send a letter to Joe Cannon at Colorado State University, College of Business, Fort Collins, CO 80528-1278, United States of America. Thoughtful criticisms and suggestions from students and teachers alike have helped to make *Basic Marketing* what it is. We hope that you will help make it what it will be in the future.

William D. Perreault, Jr. Joseph P. Cannon E. Jerome McCarthy

Let's Walk through Your *Basic Marketing* Textbook . . .

Basic Marketing Helps You Learn about Marketing and Marketing Strategy Planning

At its essence, marketing strategy planning is about figuring out how to do a superior job of satisfying customers. With that in mind, the 19th edition of *Basic Marketing* was developed to satisfy your desire for knowledge and add value to your course experience. Not only will this text teach you about marketing and marketing strategy planning, but its design, pedagogy, and supplements package were developed to work well with the text and a variety of study situations.

Each person has a different approach to studying. Some may focus on reading that is covered during class, others prefer to prepare outside of the classroom and rely heavily on in-class interaction, and still others prefer more independence from the classroom. Some are more visual or more "hands on" in the way they learn, and others just want clear and interesting explanations. To address a variety of needs and course situations, many hours went into creating and designing the *Basic Marketing* textbook and other learning materials. We highlight how you can use these materials in the following section.

Take a moment now to learn more about all of the resources available to help you best prepare for this course and—whether you plan to work in marketing or not—for your future career.

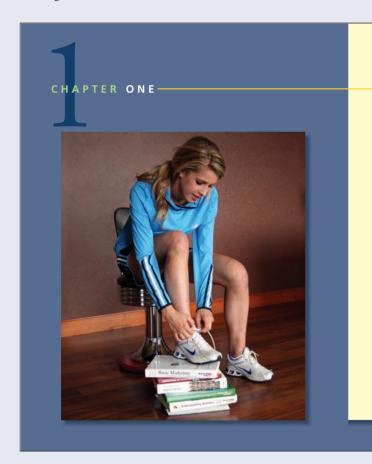
Basic Marketing: An Innovative Marketing Experience

With 20 chapters that introduce the important concepts in marketing management, you will see all aspects of marketing through the eyes of the marketing manager. The first seven chapters introduce marketing and give you a framework for understanding marketing strategy planning in any type of organization, and then the next section of the text takes you into planning the four Ps of marketing (Product, Place, Promotion, and Price) with specific attention to the key strategy decisions in each area. The text concludes with a review and assessment of marketing's challenges and opportunities.

Basic Marketing pioneered the "four Ps" approach to organize and describe managerial marketing for introductory marketing courses. This new edition covers the dynamic changes taking place in marketing management and the market environment. But this new edition helps you understand the changes taking place and reflects today's best marketing practices and ideas.

Start each chapter with an overview

Each chapter begins with an in-depth case study developed specifically to motivate your interest and highlight a real-life example of the learning objectives and specific marketing decision areas covered in that chapter. Each case study is accompanied by a list of learning objectives that will help you understand and identify important terms and concepts covered in the chapter. We recommend you read the opening case and learning objectives and then take just a few minutes to skim through the chapter, check out the exhibits, pictures, and headings before reading the conclusion. This preview gives you a picture of the chapter and how it fits together—and research shows that it helps increase your comprehension of the reading.



Marketing's Value to Consumers, Firms, and Society

When it's time to roll out of bed in the morning, doe the alam injotion on your Samsung Galaxy smartphon wake you, or is it your SiriusXM radio playing your favorin satellite station? Is the station playing hip-hop, classical, country music—or perhaps a Red Cross ad asking you thorate blood? Maybe you'll start your day with a quir run while wearing your Adidas hoodle and running short and your favorine Nike running shoes. Then you could cope, you slept in this morning and aren't sure you have intere? Well maybe you should just throw on your Levi jeans, shirt from Abercombie and Fitch, and your favorin Speriy Top-Side shoes and grab a dowlich bite at home. Pe haps you can find a Chiquita banana and a Lender's Bagwith cream chees—or maybe a bowl of General Mill Cheerios cereal and a glass of calcium-fortified Simple can give you a ride to school in her new Nissan Leaf, bu you might just have to take the bus that the city bough from Mercede-Benz.

When you think about it, you can't get very far into a day without bumping into marketing—and what the whole marketing system does for you. It affects every aspect of our lives—often in ways we don't even consider. In other parts of the world, people wake up each day

in oner parts of the works, people wake up each of all of different kinds of experiences. A family in rural Africamay have little choice about what food they will each occurrence of the common decisions are still made by government officials. But in the world's most developed countries, consume electrimine what's on store shelves. If no one buys a particular color, size, or style, then companies no longer produce it. So you may have trouble finding Cheerios if Tokyo, where they are more likely to eat Kokuho Ross Rice for breakfast.

One brand found around the world is Nike. How has Nike become the shoe of choice for so many professional and casual athletes around the world? Is it the endorsements from star athletes like LeBron James and Cristiano Ronaldo? Maybe the constant innovations like the new lightweight Flyknit running shoes? Do you think. Nike? 42,000 retailers Jay a par? What about all that advertising Nike does? And those three-minute videos that Nike posts on YouTube can't hurt—"My Time Is Now" racked up nine

Almost 50 years ago Phil Knight and ins college tract, coach Bill Bowerman founded Bile Ribbon Sports (late renamed Nike) to distribute Japanese running shoes. A renamed Nike) to distribute Japanese running shoes. A renamed shoes a state of the shoes a shoes a lathlet shoes. Grody Nike is the 25th most valsable brain in the world, with annual sales of more than \$21 billion Part of its success comes from adapting its marketing strategy to changing market conditions—but Nike hasn' shawys adapted quickly enough. Eack in the early 1950s Nike was so focused on running shoes that it missed th aerobics: shoe craze and fell behind rwal Rebok. Nike profits plummeted so quickly that only aggressive cost cutting sawed the company.

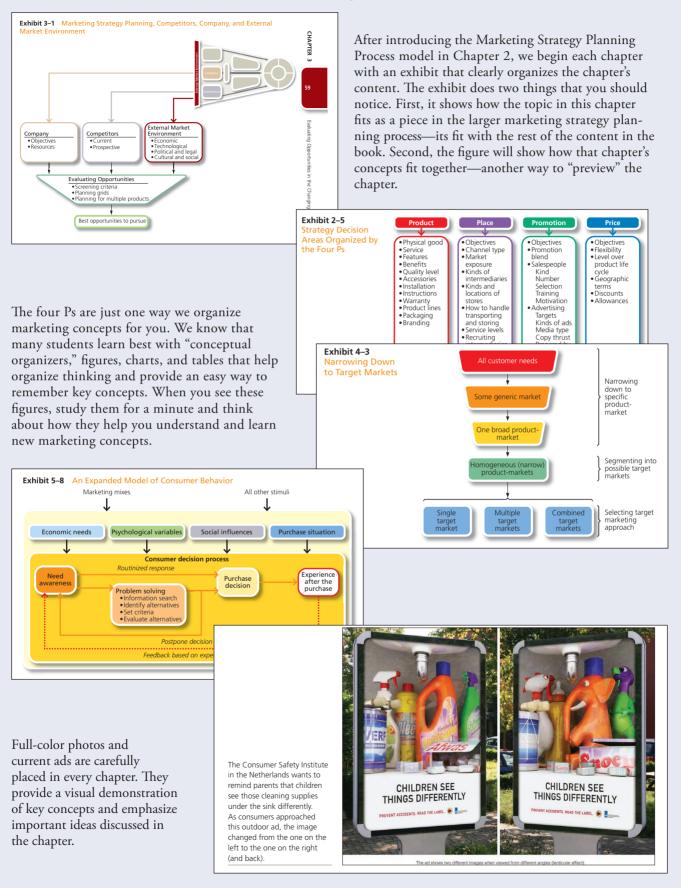
After Nike signed Michael Jordan to endorse its basketball shose in 1984, the Air Jordan line took the market by torm. It didn't hurt when Nike's advertising agency came p with the "Just Do It!" slogan and an advertising agency and an advertising and an advertising and billboards story of the properties of the properties of the properties of the 1990s and its profits soared on rising sales aided by lowcost freeign enortherities.

However, in the late 1990s, the company came unde attack when it was reported that some of its suppliers of hild labor. At first Nike demide responsibility, claiming it couldn't control how its suppliers operated. But public protest showed that society expected more from a large, suc eastful corporation, and Nike began to closely monitor its repulsions' blobs operation.

uppliers labor practices.
Since then Nike's social responsibility efforts have turned forcund its reputation. For example, Nike leads a group of 10 partners in the Green/Khange, a web-based marketblace where member firms collaborate and share ideas to sotte sustainability. Nike's Reuse-A-Shoe program turns ldd shoes into Nike Grind, which is used as a surface on

These days Nike targets growth in emerging marketlike China. Nike's goal is to sell \$4 billion there by 2015 almost doubling what it sold there in 2010. Nike has adapted its marketing strategy for the Chinese market

The exhibits, photos, and ads will help you understand the concepts . . .



Think critically about the issues facing marketing managers . . .

This book includes a variety of different opportunities for you to learn about the types of decisions facing real marketing managers. Stop and think about the Ethics Questions you confront in your reading. Visit the websites we call out in the Internet Exercises and think about the questions posed. At the end of each chapter, we suggest some cases—which are interesting situations faced by real marketers. You can find the cases near the end of the book.

Ethics Question

You are a marketing assistant for Auntie Em's Cookie Company, which makes and distributes packaged cookies through grocery stores. Your company recently ran a test market for a new brand of low-fat cookies called Tastee DeeLites. The new brand meets government standards to be labeled and advertised as "low fat," so the ads and package used in the test market highlighted that benefit. Test-market sales were very promising. However, now a consumer activist group has created a website (www.TasteeDeLIES.com) that claims Tastee DeeLites package and ads are misleading because the product's high calories make it even more fattening than most other cookies. Your boss has asked you to recommend how Auntie Em's should handle this situation. Drawing on what you've learned about consumer behavior, do you think consumers are being misled? Does your company have any responsibility to respond to these charges? Should changes be made to the product, package, or promotion?

SUGGESTED CASES

- 1. McDonald's "Seniors" Restaurant
- 3. NOCO United Soccer Academy
- 8. Besitti's Restaurant
- 9. Peaceful Rest Motor Lodge
- 10. Cooper's Ice Center
- 11. Running Room
- 12. DrJane.com—Custom Vitamins
- 30. Walker-Winkle Mills, Ltd.

Explore special topics . . .

Follow a topic online with the Internet Exercises that let you see how firms can use the web to enhance their marketing. And each chapter includes a boxed scenario to help you learn more about a particular marketing topic.

Zipcar—saving money and the environment

GM and Nissan introduced all-electric cars. Malt-O-Meal breakfast cereals, a low-cost brand that has always been packaged in bags, touted the environmental benefits of this packaging. Its "Bag the Box" campaign garnered publicity on a small budget. Many consumers have

positive attitudes toward brands that try to make a difference in this area.5

Most marketers work with existing attitudes

Because consumer attitudes tend to be enduring, it's usually more economical for marketers to work with them than try to change them. Changing negative attitudes is probably the most difficult job marketers face.10

Ethical issues may arise

Part of the marketing job is to inform and persuade consumers about a firm's

Climate Counts is a nonprofit organization that provides information to help consumers make choices that have a positive impact on the planet. Go to the Climate Counts website (www.climatecounts.org), click on the "Climate Scores" link, choose a market sector, and compare the different companies. Do you think this information will affect how consumers behave? Do you think the information will affect how companies behave? What will be the effect on consumer and company behavior if some consumers use Twitter to tweet ratings, or e-mail to share ratings with others?

Internet Exercise

Beyond the Book—Check out all the online resources for *Basic Marketing* where you will find more interactivity and more ways to . . .

. . . think about the *Basic Marketing* text book as the centerpiece of your learning experience. Through computers and the Internet, there are many additional features to help you learn about marketing. We have designed the *Basic Marketing* learning package to give you a variety of different ways to learn and study. So if you are looking for other pathways to learning, check out what you can find at the Online Learning Center (www.mhhe.com/fourps), *Learn the 4 Ps* website (www.learnthe4ps.com), and through *Connect Marketing* for *Basic Marketing*. See Exhibit W-1.

Exhibit W–1 Online Resources in the Basic Marketing Learning Package

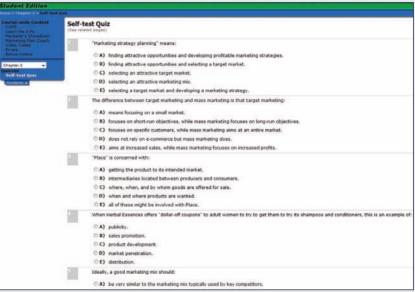
	Online Learning Center (OLC)	Learn the 4 Ps	Connect Marketing
Description	Basic Marketing site	Blog, Twitter, and Facebook sites	Available with some book packages.
Availability	www.mhhe.com/fourps	learnthe4ps.com	See your instructor
Student Chapter Quizzes —10 multiple-choice questions per chapter—check if you're ready for your next exam.	X		Х
Computer-Aided Problems (CAPs) —easy-to-use spreadsheet software program works with exercises at the end of each chapter to develop analytical skills needed by today's managers.	X		Х
Marketing Plan Coach —this online software tool helps students build marketing plans by drawing on concepts from <i>Basic Marketing</i> .	Х		Х
Learn the 4 Ps —Pick your favorite way to stay current with online articles, websites, podcasts, and videos delivered on a blog, Twitter, and Facebook.		Χ	
Connect Quizzes —20 multiple-choice questions per chapter—check if you're ready for your next exam.			Χ
Learning with Ads —a great way to preview concepts from each chapter and see how they are applied in real print ads.			Х
Video Cases—clips from video cases in the book			X
LearnSmart —An adaptive learning system designed to help students learn faster, study more efficiently, and retain more knowledge.			Х
Connect Homework —Homework exercises (available with some book packages—instructor set-up required).			Х

Available for free at the Basic Marketing website (www.mhhe.com/fourps)



Help me study for my next test!

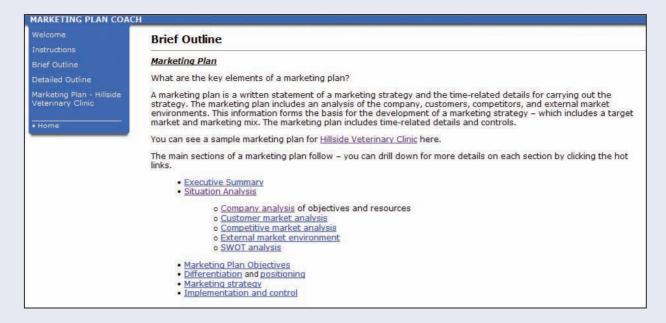
The *Basic Marketing* website has Student Chapter Quizzes—10 self-test questions for each chapter.





Learn how marketing managers use numbers and spreadsheets to analyze data and make marketing decisions!

Our Computer-Aided Problems (we call them CAPs) allow you to apply concepts from the book while you develop and hone analytical skills needed by today's marketing managers. The CAPs are also available in the student resources area of *Connect Marketing* for *Basic Marketing*.



I want to write a marketing plan!

Check out the Marketing Plan Coach—it connects the concepts in your textbook with a real marketing plan. This website was designed by the authors of Basic Marketing—so it really works with your book. The Marketing Plan Coach is also available in the student resources area of Connect Marketing for Basic Marketing.

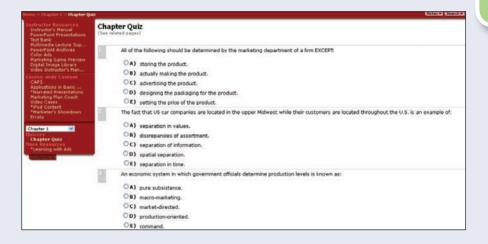


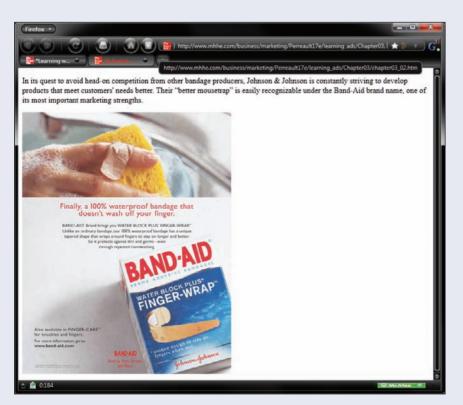
Connect® Marketing for Basic Marketing— More Interactivity and More Ways to Learn

Connect Marketing is a premium resource—it may be included in the package your instructor chose for your textbook. Connect Marketing for Basic Marketing includes some of the same materials you can find at the Online Learning Center for Basic Marketing: 1) student chapter quizzes, 2) Computer-Aided Problems (CAPs), and 3) Marketing Plan Coach. In addition, in Connect Marketing, you can find premium materials: 1) Connect quizzes, 2) Learning with Ads, 3) Video Cases, 4) LearnSmart, and 5) Connect assignments.

What do I get with Connect Marketing?

1. **Connect Quizzes**—study for that next test with 20 multiple-choice questions per chapter.





2. Learning with Ads—a great way to preview ideas from each chapter. You can look through print ads and read comments for ideas about how a chapter's concepts are applied by real companies. Great for visual learners.



3. Video Cases—get ready access to video clips from our video cases. Listen to and watch successful marketing in action.

4. LearnSmart™—

LearnSmart is an adaptive learning system designed to help you learn faster, study more efficiently, and retain more knowledge for greater success.





5. Connect® Assignments—Connect Marketing assignments give you interactive and engaging exercises. You get to apply the concepts you have learned in the book and you get immediate feedback.

Acknowledgments

Basic Marketing has been influenced and improved by the inputs of more people than it is possible to list. We do, however, want to express our appreciation to those who have played the most significant roles, especially in this edition.

We are especially grateful to our many students who have criticized and made comments about materials in *Basic Marketing*. Indeed, in many ways, our students have been our best teachers.

We owe our greatest debt of gratitude to Lin Davis. The book probably wouldn't exist if it weren't for her-because without her help it would have been just too overwhelming and we'd have quit! Lin has been part of this team for more than 25 years. During that time, she has made contributions in every aspect of the text and package. Over the years she spent countless hours researching photos and case histories, and she critiqued thousands of manuscript pages through countless revisions of the text and all the accompanying materials. She has reviewed, edited, and critiqued every word we've written. Her hard work, positive attitude, and dedication to quality throughout the whole process is without match. Lin cut back on the time she put into this edition of Basic Marketing as she moved into semi-retirement. Yet her mark on this project is indelible. We could not have asked for a better friend and colleague.

Many improvements in recent editions were stimulated by feedback from a number of colleagues around the country. Their feedback took many forms. In particular, we would like to recognize the helpful contributions of:

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We've always believed that the best way to build consistency and quality into the text and the other P.L.U.S. units is to do as much as possible ourselves. With the growth of multimedia technologies, it's darn hard to be an expert on them all. But we've had spectacular help in that regard.

The lecture-support PowerPoints have been a tremendous effort over many editions. We appreciate the efforts of Jay Carlson, Mandy Noelle Carlson, David Urban, Milt Pressley, and Lewis Hershey for their creative work on the lecture-support PowerPoint presentation slides.

Rob Simon, University of Nebraska

Nick Childers at Shadows and Light Creative Services has been the guru behind the scenes in production work on the video package for many editions. He also worked with us in developing the first versions of our CDs. Nick Childers and Debra Childers continue to play an important role not only in the videos but in multimedia innovations.

For several editions, Judy Wilkinson has played a big role as producer of the video series for the book. In that capacity, she worked closely with us to come up with ideas, and she provided guidance to the talented group of marketing professors and managers who created or revised videos for this edition. Judy also is the author of several outstanding video segments. We express respect for and deep appreciation to Judy for her work on the video series.

Of course, like other aspects of *Basic Marketing*, the video series has evolved and improved over time, and its current strength is partly due to the insights of Phil Niffenegger, who served as producer for our early video efforts. The video series also continues to benefit from the contributions of colleagues who developed videos in earlier editions. They are

Gary R. Brockway James Burley David Burns Debra Childers Martha O. Cooper Carolyn Costley Angie Fenton W. Davis Folsom Pam Girardo Brenda Green Douglas Hausknecht Scott Johnson Bart Kittle Gene R. Lazniak Bill Levy Charles S. Madden Don McBane W. Glynn Mangold Becky Manter Robert Miller J. R. Montgomery

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Poh-Lin Yeou

Faculty and students at our current and past academic institutions—Michigan State University, University of North Carolina, Colorado State University, Emory, Notre Dame, University of Georgia, Northwestern University, University of Oregon, University of Minnesota, and Stanford University—have significantly shaped the book. Professor Andrew A. Brogowicz of Western Michigan University contributed many fine ideas to early editions of the text and supplements. Neil Morgan, Charlotte Mason, Rich Gooner, Gary Hunter, John Workman, Nicholas Didow, Barry Bayus, Ken Manning, and Ajay Menon have provided a constant flow of helpful suggestions.

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Gabriela Gonzalez worked as development editor on this edition; her insight and project management skills are much appreciated. Our executive editor, Sankha Basu, provides a valuable perspective on the *Basic Marketing* franchise. His ideas have had a great impact on the book.

The layout and design of the book included a great team of professionals. Keith McPherson is a long-time creative and valued contributor to *Basic Marketing*. He is a great talent and we sincerely appreciate his past efforts that continue to be reflected in the book's design. We sincerely appreciate the talents of Laurie Entringer who created the interior and cover for this edition of *Basic Marketing*. We also appreciate Mike Hruby, who again tracked down permissions for photos and ads we selected to use to illustrate important ideas. Kendra Miller helped edit this edition of the book and brought new energy and insight along with a sharp eye for detail.

Our marketing manager, Donielle Xu, has brought creativity, energy, and great ideas to the book. Her assistant, Liz Steiner, has also been extremely helpful.

Our families have been patient and consistent supporters through all phases in developing *Basic Marketing*. The support has been direct and substantive. Pam Perreault and Chris Cannon have provided valuable assistance and more encouragement than you could imagine. Our kids—Suzanne, Will, Kelly, Ally, and Mallory—provide valuable suggestions and ideas as well as encouragement and support while their dads are too often consumed with a never-ending set of deadlines.

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A textbook must capsulize existing knowledge while bringing new perspectives and organization to enhance it. Our thinking has been shaped by the writings of literally thousands of marketing scholars and practitioners. In some cases, it is impossible to give unique credit for a particular idea or concept because so many people have played important roles in anticipating, suggesting, shaping, and developing it. We gratefully acknowledge these contributors—from the early thought-leaders to contemporary authors and researchers—who have shared their creative ideas. We respect their impact on the development of marketing and more specifically this book.

To all of these persons—and to the many publishers who graciously granted permission to use their materials—we are deeply grateful. Responsibility for any errors or omissions is certainly ours, but the book would not have been possible without the assistance of many others. Our sincere appreciation goes to all who contributed.

William D. Perreault, Jr. Joseph P. Cannon E. Jerome McCarthy

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